



FETAKGOMO – GREATER TUBATSE
LOCAL MUNICIPALITY



Annual Budget
Of
Fetakgomo / Greater Tubatse Municipality

2017/2018-2019/2020

Medium Term Revenue Expenditure Forecasts

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- At the municipal libraries
- Municipal offices located at the reception
- At www.Fetakgomo / Greater Tubatse Municipality.gov.za

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ACRONYMS AND TABLES

MFMA	Municipal Finance Management Act 56 of 2003
MSA	Municipal Systems Act 32 of 2000
MPRA	Municipal Property Rates Act 6 of 2004
MIG	Municipal Infrastructure Grant
LGSETA	Local Government Sector Education Training Authority
CoGHSTA	Department of Cooperative Governance Human Settlement and Traditional Affairs
COGTA	Department of Cooperative Governance and Traditional Affairs
MTREF	Medium Term Revenue Expenditure Framework
LED	Local Economic Development
MMBRR	Municipal Monitoring and Budgeting Reporting Regulation
EPWP	Expanded Public Works Programme
VAT	Valued Added Tax
CPI	Consumer Price Index

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MAYORAL FOREWORD

The 2017/18 Integrated Development Plan (IDP) of the LIM: 476 is presented within the context of an important milestone achieved by former Fetakgomo and Greater Tubatse Local Municipality during the past year as illustrated in the 2015/16 Annual Report.

This IDP/Budget attempts to pave a way forward on the following triple problems/challenges of unemployment, poverty and inequality as articulated in the National Development Plan and Limpopo Development Plan respectively. The ANC led government had declared the year 2017, the Year of Oliver Reginald Tambo. It is the year of unity in action by all South Africans as we move South Africa forward together. The year 2017 marks the centenary of the birth of President Oliver Reginald Tambo, one of the most outstanding leaders to be produced by our country and continent. Speaking at Georgetown University, Washington DC on 27 January 1987, and President Tambo said: "We seek to create a united Democratic and non-racial society. We have a vision of South Africa in which black and white shall live and work together as equals in conditions of peace and prosperity. Using the power you derive from the discovery of the truth about racism in South Africa, you will help us to remake our part of the world into a corner of the globe on which all – of which all of humanity can be proud." Furthermore 2017 marks the first cycle the of five year (2016/17 – 2020/2021) IDP (Integrated Development Plan) / Budget.

South Africans on the 03rd of August 2016 participated in the 4th democratic local government elections. These elections were preceded by the decision of the Municipal Demarcation Board to re-determine boundaries for various municipalities in the province. As a result Fetakgomo and Tubatse Local Municipalities were also amalgamated and we did not have any resistance from the people. Local government is the sphere of government closest to the people. The notion of a developmental local government, therefore, is important in guiding and ensuring a system that is committed to working with communities to meet their social, economic and material needs sustainably and improving the quality of their lives. Central to our vision of the developmental state is the realisation of radical economic and social transformation. It is focused on citizen's priorities and capable of delivering high-quality services consistently and

sustainably through cooperative governance across government and in partnership with communities, civil society and private sector partners. We have achieved much in the 23 years since the dawn of democracy. Looking back over the past 17 years of a democratic local government system, we can be proud of what we have achieved. Local government is widely recognized as a strategic site for service delivery as well as socio-economic development and transformation. The triple challenges of **poverty, inequality and unemployment** are felt most directly at local government level. This is where all our societal challenges and contradictions play themselves out.

On 18 September 2014 at the 2nd Presidential Local Government Summit, the Back-to-Basics programme was launched to promote good governance and effective administration and consequently Phase 1 of the Back to Basic Programme describe the ideal municipality as institutions that:

- Provide democratic and accountable government for local communities;
- Be responsive to the needs of the local community;
- Ensure the provision of services to communities in a sustainable manner;
- Promote social and economic development;
- Promote a safe and healthy environment;
- Encourage the involvement of communities in the matters of governance;
- Facilitate a culture of public service and accountability amongst its staff; and
- Assign clear responsibilities to the municipal management, and ensure the coordination of administrative units and mechanisms

All municipalities and their respective municipal entities will have to have implemented a new classification framework otherwise known as the Municipal Standard Chart of Accounts (mSCOA) by 1 July 2017 in order to comply with Government Gazette 37577. The implementation of mSCOA, if done correctly, will have numerous benefits at both a macro and micro level. Therefore the Fetakgomo-Greater Tubatse Local Municipality (LIM:476) is ready to implement its IDP and Budget which is Mscoa compliance. The benefits are accurate recording of transactions, therefore reducing material misstatements ,reduce the month/year end reconciliation processes and journals processed, improve quality of information for budgeting and management decision making, improve oversight function by council as the required

information will be tabled for policy decisions, tariff modelling, and monitoring ,ensure alignment and implementation of the IDP as all expenditure, both capital and operating, will be driven from a project and lastly improve measurement of the impact on service delivery and the community.

Worth noting is that the municipality has made commitment to participate in , LGMIM which is aimed at providing an analytical framework for municipal leadership to reflect on what the organization does and how it approaches its tasks so as to improve the quality of service delivery and productivity. LGMIM is a model or technique that is used to measure or benchmark the institutional performance of municipalities across a number of key performance areas namely Integrated Planning and Implementation ,Service delivery, Human Resource Management Community Engagement, Financial Management and Governance.

It is in this spirit that the IDP/Budget of this fourth (4th) term of our democratically elected local government, builds on the previous terms including the 1st term (2000 - 2005) and the 2nd term (2006 - 2011) and 3rd term of 2016-2021. It therefore informs the municipal planning context for the 2017/18-2018/2021.This 2017/18-2018/2021IDP/Budget review is guided by the legal framework for developmental local government in general and in particular Chapter 5 of the Local Government: Municipal Systems Act (no. 32 of 2000) (RSA, 2000:s35).

The strategic importance and the status of the IDP is conceptualised as: (a) The planning instrument which informs all decisions with regard to planning, management and development in the Municipality; (b) Binds the Municipality in the exercise of its executive authority; and (c) Binds all other persons to the extent that those parts of the IDP that impose duties or affect the rights of those persons have been passed as a by-law (s35 MSA, no. 32 of 2000). The Municipality must give effect to its IDP and conduct its affairs in a manner which is consistent with its IDP (RSA, 2000:s36). Article 30 of the Local Government: Municipal Systems Act (no.32 of 2000) imposes the following duties unto the Executive Committee:

- (a) Manage the drafting of the Municipality's IDP;
- (b) Assign responsibilities in this regard to the Municipal Manager and;
- (c) Submit the draft plan to the municipal Council for adoption.

These provisions define the political nature of planning within the municipal setting in particular.

The Executive Committee is the political custodian of the IDP/Budget.

By embracing this year, 2017/18 theme, as The Year of OR Tambo, this IDP/Budget accentuates the legacy of hard work we have built over the past years or so as well as improved, focused performance. In the medium to long term, it is intended to create a more prosperous Fetakgomo Greater Tubatse Local Municipality(LIM: 476) through provision of services, social cohesion and nation building, local economy and job creation, help to adapt to the changing climatic conditions, integrated communities, public participation and accountability, education , health, fighting against fraud and corruption.

This IDP/Budget must therefore give hope to the entirety of our local citizenry that, indeed, we are hard at work to remedy the triple challenges as stated in the introductory lines of this Mayoral Foreword. Perhaps, this epitaph, reads the late President of the African National Congress, OR Tambo in his own words: “It is our responsibility to break down barriers of division and create a country where there will be neither Whites nor Blacks, just South Africans, free and united in diversity:

The 2016 ANC Local Government Election Manifesto under the theme “Together Advancing People’s Power in Every Community; Local Government is in your hands “anchored on the following priorities:

- Together we shall promote social cohesion and nation building in municipalities
- Together we shall promote health and primary healthcare in our communities
- Together we shall help all municipalities adapt to changing climatic conditions
- Together we shall build spatially integrated communities
- Working together to promote education as the apex priority in local communities
- Together we shall fight crime in communities
- Together we shall intensify the fight against fraud and corruption in local government
- Together we shall develop and strengthen local economies, create jobs and promote job placements, especially for the youth
- Together we shall improve and enhance institutional capacity of municipalities
- Together we shall continue to improve public participation and accountability

- Together we shall improve access to municipal services and reduce outsourcing
- Together we shall build on the achievements made in the delivery of basic services

The overall budget for 2017/18 MTREF Fetakgomo Greater Tubatse Municipality (LIM: 476) is summarised hereunder:

Budget	2017/18	2018/19	2019/2020
Operating budget	584 247 118	595 263 433	633 901 808
Capital budget	140 438 401	110 991 370	106 967 715
Total Expenditure	(724 685 519)	(706 254 8030)	(740 869 523)
Capital Revenue	81 478 401	86 251 370	91 217 715
Total Revenue	633 801 914	714 521 116	744 028 647
Accumulated Funds	(90 883 605)	8 266 313	3 159 123

OLIVER REGINALD TAMBO – A TRUE SERVANT OF THE PEOPLE AND EMBODIMENT OF THE PURSUIT OF THE NATIONAL DEMOCRATIC REVOLUTION. LET US DEEPEN UNITY!

**THE HONARABLE MAYOR
CLLR PHOKANE**

1.3 Council Resolutions

The Mayor of the municipality Councillor Phokane JM hereby tables the following resolutions for approval. That Council approve;

- 1.3.1 That Exco supports and recommend to Council the annual budget for 2017/18 financial year or adoption as follows:
 - 1.3.2 Total revenue be budgeted at R633 million for 2017/18, increasing to R714 million and R744 million for the MTREF period,
 - 1.3.3 Total operational expenditure be budgeted at R574 million, reducing to R545 million and increasing to R593 million for the MTREF period,
 - 1.3.4 Total capital expenditure be budgeted at R150 million, increasing to R160 million and reducing to R146 million for the MTREF period,
 - 1.3.5 That EXCO support and recommend to Council the approval and implementation of the budget related policies from 1 July 2017
 - 1.3.6 That EXCO recommend to Council to approve the reviewed tariffs to be implemented from 1 July 2017 for billing purposes,
 - 1.3.7 That the annual budget for the financial year 2017/18 be submitted to National and Provincial Treasury and relevant stakeholders in the prescribed format.
 - 1.3.8 That the annual budget for 2017/18 be placed on the Fetakgomo /Greater Tubatse Municipality website as prescribed by MFMA section 75(1).
4. The following budget related policies are made available for review;
- 4.1. Asset management policy
 - 4.2. Borrowing Policy
 - 4.3. The credit control and debt collection policy.
 - 4.4 budget management policy
 - 4.5 Virement policy
 - 4.6 Cash management and investment policy
 - 4.7 Tariff f policy
 - 4.8 Indigent management policy
 - 4.9 Property rates policy
 - 4.10 Supply Chain Management Policy

1.4 EXECUTIVE SUMMARY

Fetakgomo / Greater Tubatse Municipality local municipality has in preparation and compilation of this budget complied with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets. The budget does not have comparative figures since it is a newly established municipality.

The budget document must be read together with the Integrated Development Plan (IDP) and the Service Delivery and Budget Implementation Plan (SDBIP) to gain a full understanding of its intentions.

The 2016 Medium Term Budget Policy Statement emphasised that the global recovery from the 2008 financial crisis remains precarious, with growth forecast at 3.1 per cent in 2016 and 3.4 per cent in 2017. In developed economies, the combination of weak economic growth, low or negative interest rates, and elevated asset prices has increased the likelihood of renewed financial volatility. Countries that are highly reliant on foreign savings, such as South Africa, will remain vulnerable to global financial volatility and rapid capital outflows. While global economic weakness plays a large role in South Africa's economic growth performance, domestic constraints stand in the way of investment, output and trade.

Domestic GDP growth for 2016 was forecasted at 0.9 per cent at the time of the 2016 Budget and it has since been revised to 0.5 per cent. It is anticipated that factors such as a more reliable electricity supply, improved labour relations, low inflation, a recovery in business and consumer confidence, stabilising commodity prices and stronger global growth will increase growth to 2.2 per cent by 2019. Furthermore, the country has experienced a decline in mining growth and weakened agricultural outputs as a result of the drought while growth in transport and telecommunications, electricity, gas and water have declined because of weakened demand.

These economic challenges will continue to pressurise municipal revenue generation and collection hence a conservative approach is advised for projecting revenue. Municipalities will have to improve their efforts to limit non-priority spending and to implement stringent cost containment measures.

The following headline CPI inflation forecasts were taken into consideration during budget preparation process and Medium Term Revenue and Expenditure Framework as gazette by National Treasury.

2015/16- 2019/20 Fiscal year	2015/16	2016/17	2017/18	2018/19	2019/20
Actual	Estimate		Forecast		
CPI Inflation	4.6%	6.4%	6.1%	5.9%	5.8%
Real GDP growth	1.6%	0.9%	1.2%	1.9%	2.5%

This is the inflation targets and forecasts of the South African Reserve Bank (SARB)

The municipality has taken these projections into account in preparing this budget. We become more conservative in our revenue collection rates while expecting the community to demand more assistance from the municipality.

The budget is under pressure where expenditure has outpaced income resulting in an unsustainable financial trajectory. The budget deficit will be funded by accumulated funds from savings and unspent funds in the previous years. The municipality will have enough resources to provide for provisions, current liabilities and cash backing of unspent conditional grants. The budget deficit will ease in the next financial year 2018/2019 and budget a net surplus in the 2019/2020 budget year.

OVERVIEW OF THE 2018 BUDGET

The municipality has little room to make choices as the budget continues to be under pressure due to slow or little revenue growth while the cost of doing business increases exponentially.

The budget is intended to strengthen municipal operations such institutional development and transformation, good governance, improving the financial viability, basic service delivery and spatial planning.

The operating budget is pushed up by input costs such as electricity, cleaning and maintenance costs as a result of added building constructed over the last few years.

Furthermore community needs continues to grow demanding for contribution to projects as outlined in the IDP.

1.4.1 OPERATING BUDGET FRAMEWORK

Fetakgomo / Greater Tubatse Municipality local municipality has in preparation and compilation of this budget compiled with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of

2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets. The budget provides comparative financial over a seven year period horizon commencing in the 2011/2012 budget year to 2017/18 budget year.

The following assumptions were used in compiling the budget;

- Consumer price inflation forecast is at 6.1 per cent increasing to 5.9 and 5.8 over the MTREF
- Surplus cash is invested in capital expenditure programmes in 2017 reducing over the MTREF.
- Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure as in section 18 of MFMA;
- Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- Ensure that the budget respond to priorities enlisted in the IDP.
- Review of all programmes and cost centres to minimize wastage, maximize efficient and accelerate service delivery;
- Reprioritization of expenditure programmes to curb the growing personnel expenditure.
- Ensure that services are cost reflective, affordable and sustainable.
- Ensure that realistic revenue targets are set to ensure that the budget is funded.
- Follow the national guide on salary and CPI projections.

Table 1: Consolidated Overview

DESCRIPTION	BUDGET 2017 / 2018	BUDGET 2018/ 2019	BUDGET 2019/2020
TOTAL REVENUE	(633,801,914)	(714,521,116)	(744,028,647)
TOTAL EXPENDITURE	574,247,118	545,263,433	593,901,808
CAPEX - OWN FUNDS	58,960,000	24,740,000	15,750,000
CAPEX MIG	81,478,401	86,251,370	91,217,715
OPERATIONAL INEP	10,000,000	50,000,000	40,000,000
TOTAL	150,438,401	160,991,370	146,967,715
SURPLUS/(DEFICIT)	(90,883,604)	8,266,313	3,159,123

- Total revenue anticipated is R633 million for 2017/18, increasing to R714 million and R744 million for the MTREF period,
- Total operational expenditure is R574 million, reducing to R545 million and increasing to R593 million for the MTREF period,
- Total capital expenditure is R150 million, increasing to R160 million and reducing to R146 million for the MTREF period,
- These resulted in the deficit of R90 million for the 2017/18 financial year while a surplus of R8,2 million and R3,1 million for the two outer years in anticipated.
- Accelerated spending is planned for the 2017/18 financial year to address the service delivery backlog while the two outer years will see a slight decrease in spending, and
- The Data cleansing project underway is expected to reduce the billing of farms that belong to traditional authorities thus reducing the amount of revenue being billed monthly consequently reducing the provision for bad debts.
- The deficit of R90 million will be funded by savings from 2016/17 financial year which will emanate from cost containment measures for operational expenditure.
- Cash on hand at the end of April 2017 was R 307 million only R 38,5 million related to conditional grants. The Municipality will be in a position to fund the deficit.
- It should be noted that the deficit is mainly attributable to non – cash transactions such as Depreciation of assets and provisions for impairments of debtors book.

- Depreciation is budgeted for at R90 million and Provision of doubtful debts is budget at R30 million for 2017/18 financial year.

1.4.2. OPERATING REVENUE FRAMEWORK

Fetakgomo / Greater Tubatse Municipality to improve the quality of services provided to its citizens it needs to generate the required income. In these tough economic times strong revenue management is fundamental to the financial stability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence the difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues. The receivers of our services have an obligation to pay for the services they receive so that the municipality continues to offer such services.

The municipality's revenue strategy is built around the following key components;

- National treasury's key guidelines and macroeconomic policy;
- Growth in the municipality's continued economic development
- Efficient revenue management, which aims to ensure that billed revenue is collected
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by calculating the revenue requirement of each service;
- The municipality's property rates policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004)(MPRA)
- The municipality's indigent policy and rendering of free basic services; and
- Tariff policies of the municipality

Table 3: Consolidated Revenue Overview

LIM476 Fetakgomo-Tubatse - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source	1										
Property rates	2	-	-	-	88,038	118,090	118,090	-	123,856	132,526	141,803
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	12,508	12,971	12,971	-	11,479	12,283	13,142
Service charges - other					418	0	0				
Rental of facilities and equipment					1,092	538	538		575	615	658
Interest earned - external investments					10,959	10,765	10,765		11,519	12,325	13,188
Interest earned - outstanding debtors					10,763	10,867	10,867		11,719	12,540	13,417
Dividends received					-	-	-				
Fines, penalties and forfeits					13,491	13,491	13,491		14,436	15,432	16,497
Licences and permits					6,472	6,470	6,470		13,846	14,773	15,763
Agency services					3,995	3,663	3,663		4,274	4,550	4,844
Transfers and subsidies					314,615	297,357	297,357		352,892	415,026	424,724
Other revenue	2	-	-	-	2,503	3,448	3,448	-	3,342	3,576	3,826
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		-	-	-	464,854	477,661	477,661	-	547,939	623,646	647,864

Property rates

Property rates collection is estimated at **75 per cent** and a provision of **25 per cent** has been made for bad debt. This is based on the trend over the years for the former municipalities.

The projected billing has also taken into account the collection trends and revenue forgone over the past years.

Traffic function

Traffic function which has been fully devolved to the municipality is the second most collectible revenue source following grants. The traffic station has been completed and operational for former Fetakgomo and revenue projection for Licences and permits has been increased by R 6 million.

Grant funding

Revenues from the government grants; equitable share, Municipal Finance Management Grant (FMG), Intergrated National Electricity Grant (INEG) , Municipal Infrastructure Grant and EPWP incentive Grant are reliable and constitute **69 per cent** of the budgeted revenue. This means only less than **31 per cent** of the revenue may fluctuate giving the municipality certainty on its expenditures and better planning.

Grant Receipts

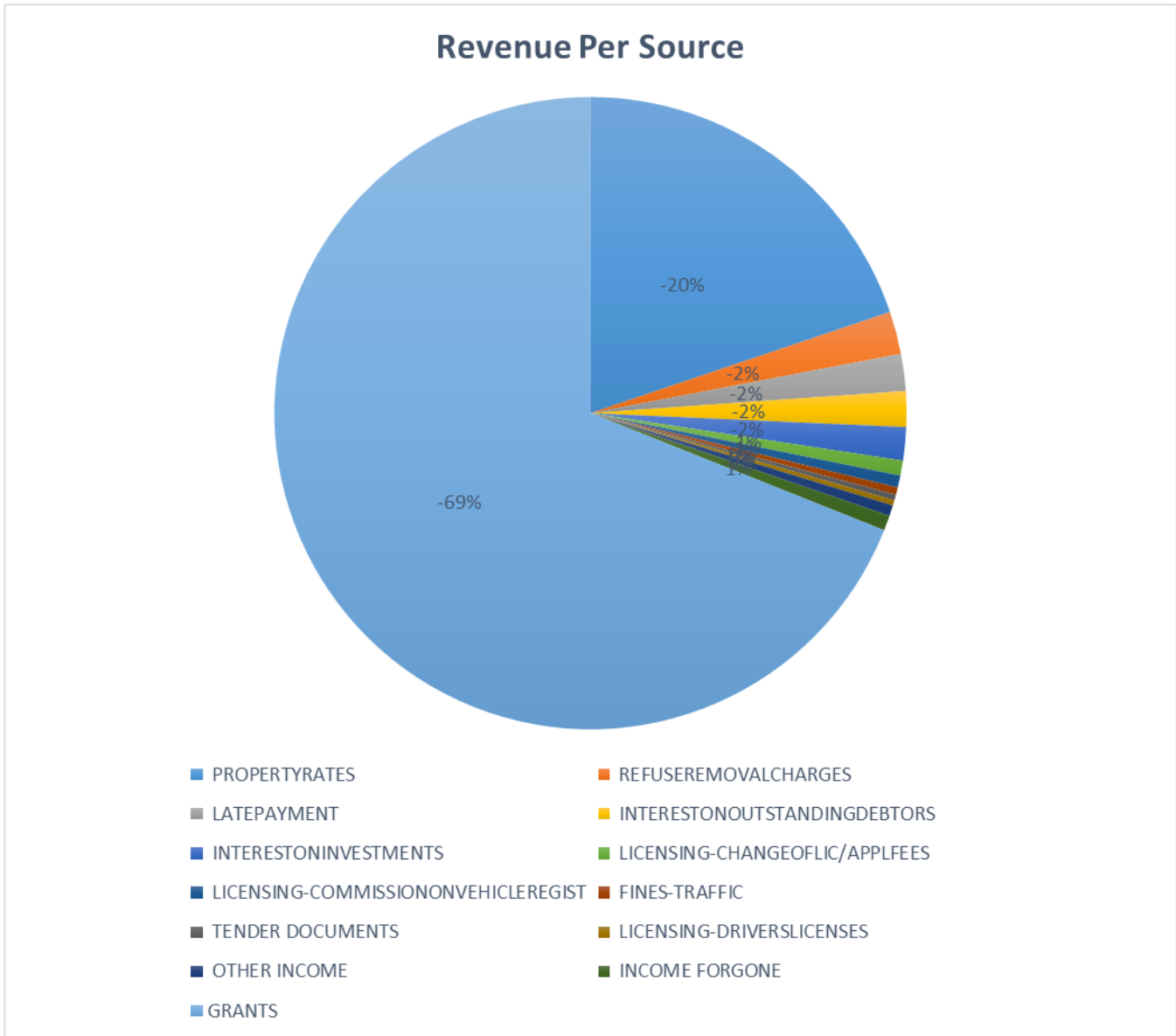
LIM476 Fetakgomo-Tubatse - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		-	-	-	326,352	320,109	-	342,892	365,026	384,724
Local Government Equitable Share					307,760	307,760		333,002	359,356	378,699
Finance Management					3,635	3,635		4,045	4,301	4,561
EPWP Incentive					1,000	1,000		1,279	1,369	1,464
Municipal Systems Improvement					957	-				
MUNICIPAL DERMACATION TRANSITIONAL GRANT					13,000	7,714		4,566		
Provincial Government:		-	-	-	-	-	-	-	-	-
MUNICIPAL DERMACATION TRANSITIONAL GRANT										
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Total Operating Transfers and Grants	5	-	-	-	326,352	320,109	-	342,892	365,026	384,724
Capital Transfers and Grants										
National Government:		-	-	-	169,873	160,885	-	95,863	140,875	136,165
Municipal Infrastructure Grant (MIG)					89,873	80,885		85,863	90,875	96,165
INEG					80,000	80,000		10,000	50,000	40,000
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>										
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Total Capital Transfers and Grants	5	-	-	-	169,873	160,885	-	95,863	140,875	136,165
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	-	-	496,225	480,994	-	438,755	505,901	520,889

- Revenue from grants and subsidies amounts to R439 million for 2017/18, the major categories being the following:
 - Equitable share R 333 million,
 - Municipal Infrastructure Grant (MIG) funding of R85 million,
 - Integrated National Electrification Grant (INEG) of R10 million, and

- Last trench of Municipal demarcation transitional grant of R4,5 million.

Chart 2: Revenue per source chart



The graph indicates different categories regarded as revenue, 69% of revenue emanates from grants.

1.4.3. OPERATING EXPENDITURE FRAMEWORK

The municipality's expenditure framework for 2017/2018 budget and MTREF is informed by the following;

- Review and prioritisation of expenditure programmes based on impact assessment
- Funding of the budget over the medium term as informed by section 18 and 19 of the MFMA;
- Additional human resources will only be considered as a last resort;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services;
- Salary increases budgeted at 7 per cent which 0,5 per cent above what National Treasury project.
- While the operating expenses are rising annually, the budget is considering various ways of reducing recurring expenditure by promoting the green economy, monitoring travelling expensive and removing the nice to have altogether.
- Service delivery programmes have being evaluated and additional funds provided where necessary.
- All revenue projections are based on trends except where the revenue from national or provincial government in which case has been gazetted.
- Funding for capital expenditure takes into account the availability of funding. The capital budget is mainly funded by grant revenue 69 per cent and accumulated funds 31 per cent.

Table 5: Summary of operating expenditure by standard classification item

LIM476 Fetakgomo-Tubatse - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure By Type											
Employee related costs	2	-	-	-	160,342	152,139	152,139	-	163,899	174,363	185,490
Remuneration of councillors					29,028	27,716	27,716		24,099	25,786	27,591
Debt impairment	3				30,387	24,537	24,537		30,000	25,000	26,750
Depreciation & asset impairment	2	-	-	-	44,183	41,233	41,233	-	90,000	96,300	103,041
Finance charges					1,653	1,653	1,653		1,725	1,846	1,975
Bulk purchases	2	-	-	-	-	-	-	-	-	-	-
Other materials	8				32,417	70,400	70,400		72,748	33,826	36,344
Contracted services					41,820	72,035	72,035		79,838	77,586	78,712
Transfers and subsidies					5,425	5,425	5,425		4,000	4,500	5,000
Other expenditure	4, 5				135,837	114,716	114,716		117,938	156,056	168,999
Loss on disposal of PPE											
Total Expenditure		-	-	-	481,092	509,853	509,853	-	584,247	595,263	633,902

- Total operating expenditure is R574 million, reducing to R545 million and increasing to R593 million over the MTREF period, the highest contributors to the operational expenditure for 2016/17 are:
 - Employee related costs of R163 million (28,54%),
 - General Expenses R166 million (29,80%),
 - Depreciation of assets R90 million (15,67%),
 - Repairs and Maintenance R72 million (12,61%),
 - Provision for doubtful debts R30 million (5,21%), and
 - Remuneration of Councillors R24 million (4,19%).
- Other expenditure increased from R 117 million to R156 million as a result of electrification of households that was previously classified as capital expenditure.

1.4.4 REMUNERATION OF COUNCILLORS AND EXECUTIVE MANAGEMENT

LIM476 Fetakgomo-Tubatse - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		401,400	70,835	186,212			658,447
Chief Whip			376,314	66,408	170,374			613,096
Executive Mayor			501,751	88,544	225,565			815,861
Deputy Executive Mayor								-
Executive Committee			2,376,660	419,411	1,137,224			3,933,294
Total for all other councillors			10,580,193	1,867,093	5,631,095			18,078,381
Total Councillors	8	-	14,236,318	2,512,291	7,350,470			24,099,079

Councillor remuneration is in line with the upper limits as determined by the minister of Cooperative Governance and Traditional Affairs budgeted at **R24 million**.

Key expenditure programmes for implementation include;

- Continued implementation of Expanded Public Works Programme which employees at least **232 people from poor families**.
- Strengthening of the ward committee system of local government through re-training and skilling, provision of tools of trade and payment of stipends.
- Programmes that improve the conditions of youth, people with disabilities, the elderly, children and women.
- Provision of bursaries to needy and deserving learners.
- Support of sport and arts programmes
- Support of local entrepreneurs and cooperative through capital injection.
- Improving measures to prevent fraud, risk management and improve governance.
- Improvement of the revenue collection through better and improved billing systems
- Provision of funds to strengthen the traffic management and the licensing divisions
- Improvement of the refuse removal service through provision of adequate assets and infrastructure for effective collection.
- Allocation for free basic electricity to needy households in line with the municipality's indigent management policies.
- Support of local farming initiatives, tourism and local economic development.

Chart 3: Expenditure per type chart

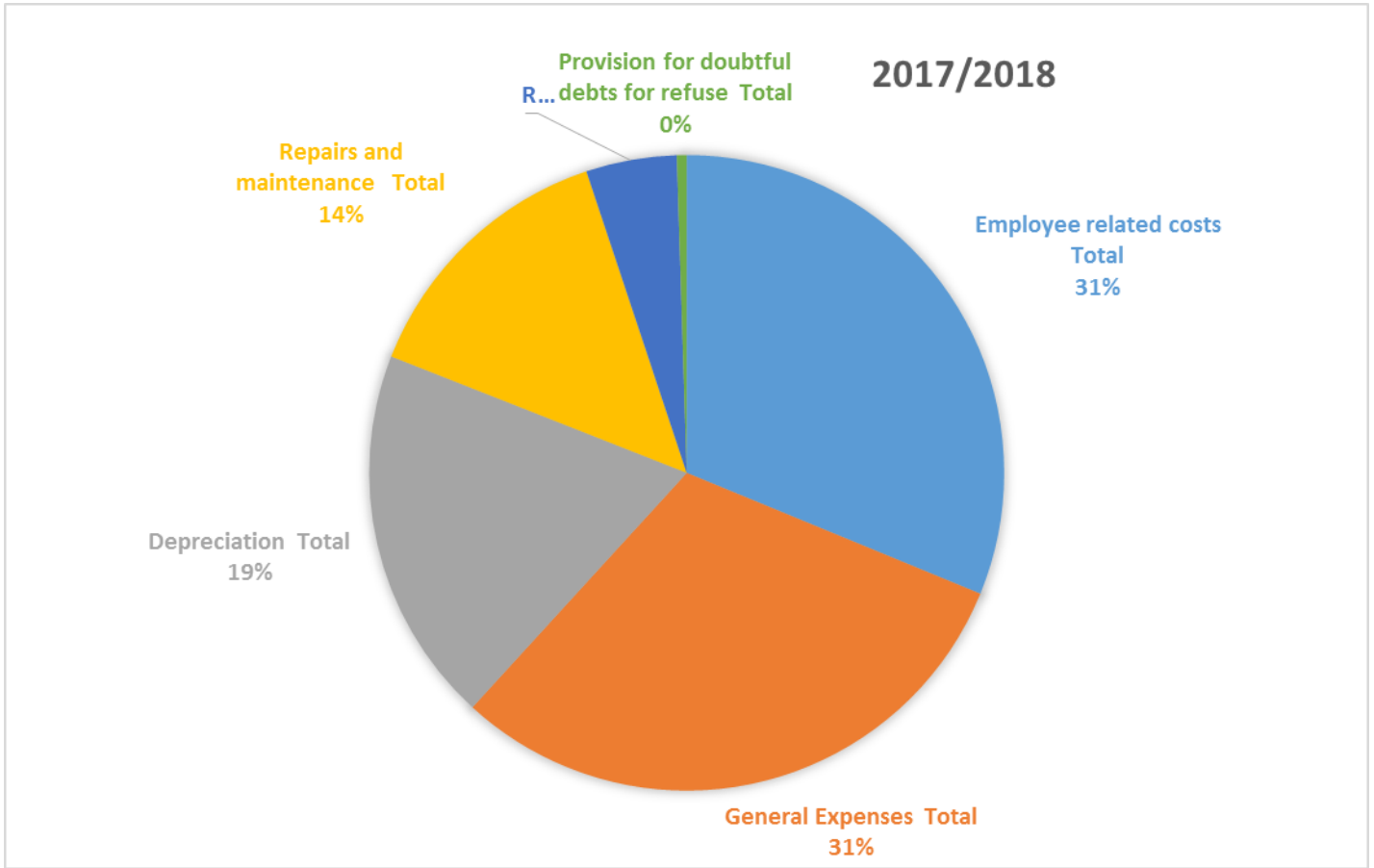
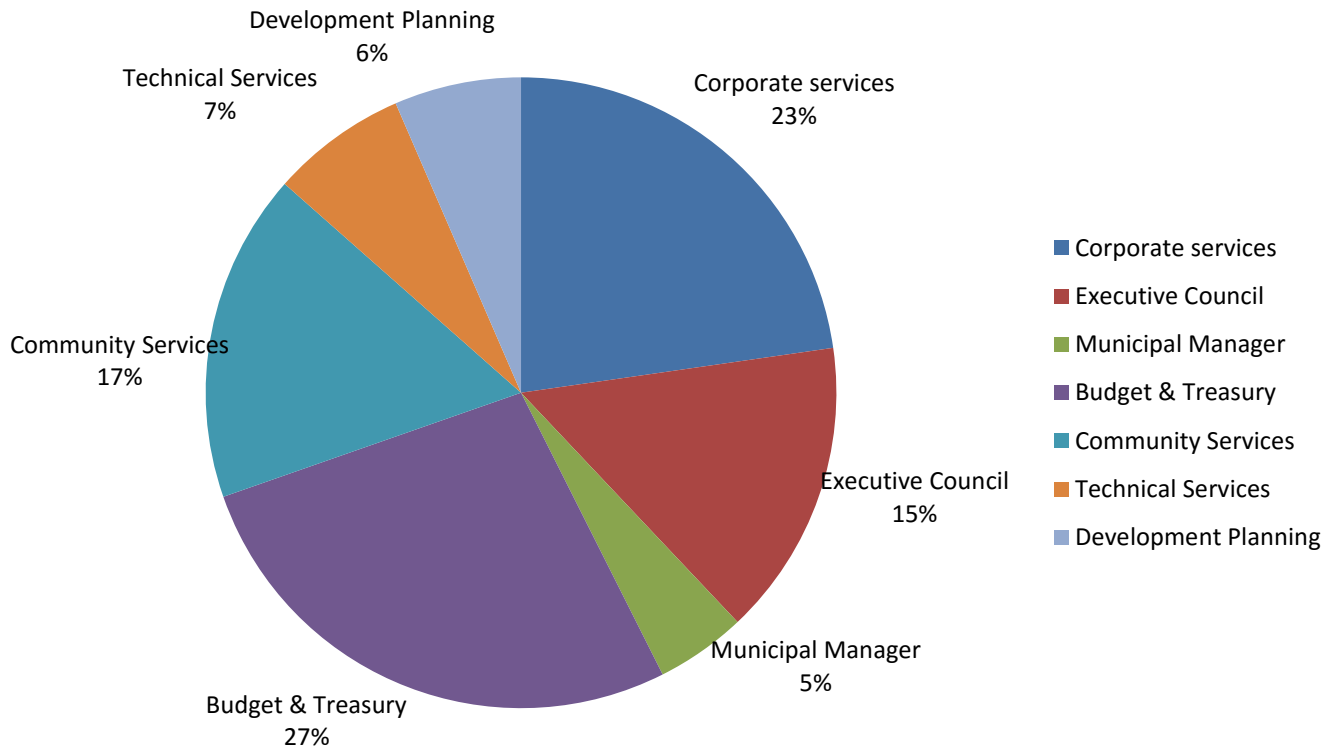


CHART 4: OPERATING EXPENDITURE PER VOTE CHART



1.5 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote

Table 12: Consolidated Overview of Capital Expenditure Funding

LIM476 Fetakgomo-Tubatse - Table A5 Consolidated Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional											
Governance and administration		-	-	-	2,260	500	500	-	4,020	1,940	1,050
Executive and council											
Finance and administration					2,260	500	500		4,020	1,940	1,050
Internal audit											
Community and public safety		-	-	-	47,664	23,935	23,935	-	45,345	21,722	31,712
Community and social services					47,664	23,935	23,935		25,500	9,500	4,500
Sport and recreation									10,345	10,222	25,212
Public safety									9,500	2,000	2,000
Housing											
Health											
Economic and environmental services		-	-	-	179,879	205,888	205,888	-	90,074	86,029	72,705
Planning and development					114,266	52,120	52,120		6,000	6,500	4,000
Road transport					65,613	153,768	153,768		84,074	79,529	68,705
Environmental protection									-	-	-
Trading services		-	-	-	300	300	300	-	1,000	1,300	1,500
Energy sources									-	-	-
Water management					300	300	300			-	-
Waste water management											
Waste management									1,000	1,300	1,500
Other					10,910						
Total Capital Expenditure - Functional	3	-	-	-	241,014	230,623	230,623	-	140,438	110,991	106,968
Funded by:											
National Government					162,019	122,885	122,885		81,478	86,251	91,218
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	-	-	-	162,019	122,885	122,885	-	81,478	86,251	91,218
Public contributions & donations	5										
Borrowing	6										
Internally generated funds					78,995	107,738	107,738		58,960	24,740	15,750
Total Capital Funding	7	-	-	-	241,014	230,623	230,623	-	140,438	110,991	106,968

Performance indicators for capital budget

The Capital budget has three areas:

- Own funding for Capital Expenditure,
- Municipal Infrastructure Grant (MIG), and

The table below is a summary of the capital budget:

DESCRIPTION	BUDGET 2017 / 2018	BUDGET 2018/ 2019	BUDGET 2019/2020
CAPEX - OWN FUNDS	58,960,000	24,740,000	15,750,000
CAPEX MIG	81,541,851	86,251,370	91,217,715
TOTAL CAPEX	140,438,401	110,991,370	106,967,715

The table below is a list of all Capital projects that will be funded by own funds:

Description	2017/2018	2018/2019	2019/2010
PLANTANDEQUIPMENT	8,000,000	1,500,000	1,200,000
FEASIBILITY STUDY WATER AUTHORITY	1,500,000	-	-
CONSTRUCTION OF STORMWATER DRAINAGE	4,000,000	2,000,000	1,500,000
TOWNSHIP ESTABLISHMENT /LAND ACQUISITION	2,000,000	2,500,000	3,000,000
IDENTIFICATION OF LAND & DESIGNS FOR BUSINESS PARK	500,000	-	-
BURGERSFORT STADIUM	1,000,000	-	-
DISASTER VEHICLE	-	500,000	-
PURCHASE OF TRAFFIC VEHICLE	1,000,000	-	-
PURCHASE OF REFUSE REMOVAL FLEET	1,500,000	2,000,000	-
PURCHASE OF LAND FOR ANIMAL POUND	2,000,000	-	-
PURCHASE OF LAND FOR VEHICLE POUND	1,500,000	-	-
PURCHASE OF LANDFILL SITE	15,000,000	-	-
REHABILITATION AND CLOSURE OF BURGERSFORT LANDFILL SITE	1,500,000	2,000,000	3,000,000
DEVELOPMENT OF MALOGENG LANDFILL SITE	2,000,000	3,000,000	1,500,000
CONTRUCTION OF PRAKTISEER LIENCING OFFICES	2,000,000	-	-
PURCHASE OF WASTE SKIP AND STREET BINS	1,000,000	1,300,000	1,500,000
DEVELOPMENT OF TRANSFER STATION	2,000,000	2,000,000	2,000,000
FENCING OF CEMETRIES	1,500,000	2,000,000	-
DEVELOPMENT OF REGIONAL CEMETERIES	1,000,000	-	-
CONSTRUCTION OF CARPORTS	100,000	70,000	-
CLEANING EQUIPMENT	120,000	120,000	200,000
FURNITURE	500,000	100,000	-
COMPUTER HARDWARES	300,000	650,000	400,000
PURCHASE OF MUNICIPAL FLEET	1,500,000	500,000	350,000
SURVEY OF MUNICIPAL BUILDING	500,000	1,000,000	1,000,000

Description	2017/2018	2018/2019	2019/2010
REFURBISHMENT OF MUNICIPAL BUILDINGS	1,500,000	500,000	100,000
OHRIDSTAD SPORTS COMPLEX PHASE 2	2,000,000		
DEVELOPMENT OF MASTER PLAN	1,500,000		
CONTRUCTION OF NEHWAKERS STALLS	1,500,000	3,000,000	-
DECENTRALISATION OF RA FUNCTION	1,000,000	-	-
OWN FUNDING MIG PROJECTS	560,000		
TOTAL ASSETS FROM OWN FUNDS	58,960,000	24,740,000	15,750,000

8.1 CAPEX FROM MIG

The table below is a list of MIG projects and their adjustments:

Description	BUDGET YEAR 2018	BUDGET YEAR 2019	BUDGET YEAR 2020
MIG-UPGRADING GRADING WANASPORTSFAC.	1,666,001	-	-
MIG - MAPODILE SPORTS FACILITIES PHASE 2	3,178,850	5,000,000	12,230,000
MIG - MOTODI SPORTS COMPLEX	2,500,000	5,222,344	12,982,232
MIG-TUBATSE HIGHMAST LIGHTS	2,500,000	15,000,000	10,927,979
MIG-ACCESS BRIDGE-DITHAMAGA	7,317,695		
MIG - ACCESS BRIDGE-TJATE	10,208,246	5,000,000	-
MIG - ACCESS ROAD-BOTHASHOEK	13,983,817	5,000,000	
MIG - TUKAKGOMO ACCESS ROAD	1,500,000	6,800,000	-
MIG - ACCESS BRIDGE-LEFAHLA	1,500,000	8,572,026	
MIG - THOKWANE ACCESS ROAD	6,000,000	8,000,000	3,597,654
MIG - LEBOENG ACCESS ROAD	4,083,792	7,000,000	9,000,000
MIG - ACCESS BRIDGE-GAMALWANE	1,500,000	6,000,000	9,264,888
MIG - ACCESS BRIDGE-MOROKADIETA	8,900,000	-	-
MIG - NCHABELENG/NKWANA/SEROKA STYKRALL/COMMUNITY HALLS INTERNAL STREET	4,000,000	5,000,000	
MIG - MAGAKALA TO MAGOTWANA INTERNAL STREET	4,000,000	3,000,000	1,255,000
MIG - FETAKGOMO MUNICIPAL FACILITIES INTERNAL STREET	4,700,000	4,300,000	-
MIG - MASHUNG INTERNAL STREET	4,500,000		-
MIG - STRYDKRAAL A TO HOBEHLALE INTERNAL STREET	-	2,357,000	8,000,000

Description	BUDGET YEAR 2018	BUDGET YEAR 2019	BUDGET YEAR 2020
MIG - RADINGWANA TO SEKHUKHUNE INTERNAL STREET	-	-	7,000,000
MIG - GA- DEBEILA TO MOHLALETSE INTERNAL STREET	-	-	16,959,962
TOTAL ASSETS FROM GRANTS AND SUBSIDIES	81,541,851	86,251,370	91,217,715

1.6. Annual Budget Tables-Parent Municipality

The following pages presents the main budget tables as required in terms of section 8 of the municipal budget and reporting regulations. These tables set out the municipality's 2017/18 budget and MTREF as approved by Council. Each table is accompanied by explanatory note on the next page.

Annual Budget Tables

LIM476 Fetakgomo-Tubatse - Table A1 Consolidated Budget Sun

Description	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
Financial Performance										
Property rates	-	-	-	88,038	118,090	118,090	-	123,856	132,526	141,803
Service charges	-	-	-	12,926	12,971	12,971	-	11,479	12,283	13,142
Investment revenue	-	-	-	10,959	10,765	10,765	-	11,519	12,325	13,188
Transfers recognised - operational	-	-	-	314,615	297,357	297,357	-	352,892	415,026	424,724
Other own revenue	-	-	-	38,317	38,477	38,477	-	48,193	51,487	55,006
Total Revenue (excluding capital transfers and contributions)	-	-	-	464,854	477,661	477,661	-	547,939	623,646	647,864
Employee costs	-	-	-	160,342	152,139	152,139	-	163,899	174,363	185,490
Remuneration of councillors	-	-	-	29,028	27,716	27,716	-	24,099	25,786	27,591
Depreciation & asset impairment	-	-	-	44,183	41,233	41,233	-	90,000	96,300	103,041
Finance charges	-	-	-	1,653	1,653	1,653	-	1,725	1,846	1,975
Materials and bulk purchases	-	-	-	32,417	70,400	70,400	-	72,748	33,826	36,344
Transfers and grants	-	-	-	5,425	5,425	5,425	-	4,000	4,500	5,000
Other expenditure	-	-	-	208,044	211,288	211,288	-	227,775	258,642	274,461
Total Expenditure	-	-	-	481,092	509,853	509,853	-	584,247	595,263	633,902
Surplus/(Deficit)	-	-	-	(16,238)	(32,192)	(32,192)	-	(36,308)	28,383	13,962
Transfers and subsidies - capital (monetary alloc	-	-	-	164,046	208,025	208,025	-	85,863	90,875	96,165
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127
Capital expenditure & funds sources										
Capital expenditure	-	-	-	241,014	230,623	230,623	-	140,438	110,991	106,968
Transfers recognised - capital	-	-	-	162,019	122,885	122,885	-	81,478	86,251	91,218
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	78,995	107,738	107,738	-	58,960	24,740	15,750
Total sources of capital funds	-	-	-	241,014	230,623	230,623	-	140,438	110,991	106,968
Financial position										
Total current assets	-	-	-	245,947	245,947	245,947	-	300,562	361,498	424,933
Total non current assets	-	-	-	1,465,371	1,465,371	1,465,371	-	1,530,531	1,630,550	1,750,559
Total current liabilities	-	-	-	61,409	61,409	61,409	-	53,927	56,623	59,454
Total non current liabilities	-	-	-	49,378	49,378	49,378	-	50,104	50,917	51,820
Community wealth/Equity	-	-	-	1,600,532	1,600,532	1,600,532	-	1,716,510	1,873,429	2,052,584
Cash flows										
Net cash from (used) operating	-	-	-	166,062	169,469	169,469	-	106,444	202,890	184,915
Net cash from (used) investing	-	-	-	(241,014)	(230,623)	(230,623)	-	(142,622)	(149,334)	(129,285)
Net cash from (used) financing	-	-	-	(901)	(901)	(901)	-	(1,100)	(1,100)	(1,100)
Cash/cash equivalents at the year end	-	-	-	154,436	168,234	168,234	-	130,956	183,412	237,942
Cash backing/surplus reconciliation										
Cash and investments available	-	-	-	154,436	154,436	154,436	-	130,956	183,412	237,942
Application of cash and investments	-	-	-	(9,295)	1,592	1,592	-	(44,800)	(47,031)	(49,362)
Balance - surplus (shortfall)	-	-	-	163,731	152,844	152,844	-	175,756	230,443	287,304
Asset management										
Asset register summary (WDV)	-	-	-	1,465,266	1,465,266	1,465,266	1,530,426	1,530,426	1,630,440	1,750,448
Depreciation	-	-	-	44,183	41,233	41,233	90,000	90,000	96,300	103,041
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	72,748	72,748	33,826	36,344
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	4,489	(0)	(0)	4,900	4,900	5,243	5,610
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sew erage:	-	-	-	-	-	-	-	-	-	-
Energy :	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	113	113	113	113	113	113	113

Explanatory notes to MBRR table A1-Budget Summary

1. *Table A1 is a budget summary and provides a concise overview of the budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).*
2. *The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.*
3. *Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessments of the financial performance, financial position and cash flow budgets, along with the capital budget. The budget summary provides the key information in this regard;*
 - a. *The operating surplus/deficit (after total expenditure) is positive over the MTREF*
 - b. *Capital expenditure is balanced by capital by capital funding sources, of which*
 - i. *Transfers recognised is reflected on the financial performance budget*
 - ii. *Borrowing is incorporated in the net cash from financing on the cash flow budget*
 - iii. *Internally generated funds are financed from a combination of the current operating surplus and accumulated cash backed surplus from previous years. The amount is incorporated in the net cash from investing on the cash flow budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital budget.*
4. *Municipality continue to cater for free basic services to the indigent residents. In addition, the municipality continues to make progress in addressing service delivery backlogs.*

LIM476 Fetakgomo-Tubatse - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional	1									
Governance and administration		-	-	-	435,343	448,199	448,199	502,805	536,133	567,809
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	435,343	448,199	448,199	502,805	536,133	567,809
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	14,053	13,810	13,810	22,072	23,537	25,100
Community and social services		-	-	-	-	-	-	1,880	2,012	2,153
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	14,053	13,810	13,810	20,192	21,525	22,947
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	166,996	210,707	210,707	97,355	142,472	137,873
Planning and development		-	-	-	166,996	561	561	1,492	1,597	1,708
Road transport		-	-	-	-	210,146	210,146	95,863	140,875	136,165
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	12,508	12,971	12,971	11,570	12,380	13,246
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	12,508	12,971	12,971	11,570	12,380	13,246
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	-	-	-	628,900	685,686	685,686	633,802	714,521	744,029
Expenditure - Functional										
Governance and administration		-	-	-	280,787	284,307	284,307	359,160	362,847	381,745
Executive and council		-	-	-	22,835	61,436	61,436	63,157	67,535	71,915
Finance and administration		-	-	-	257,952	222,871	222,871	296,003	295,312	309,830
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	81,484	72,731	72,731	44,968	48,222	50,780
Community and social services		-	-	-	81,484	72,731	72,731	23,194	24,911	25,816
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	21,774	23,311	24,965
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	118,822	152,814	152,814	137,982	98,306	105,084
Planning and development		-	-	-	66,014	49,759	49,759	29,955	26,657	28,059
Road transport		-	-	-	52,808	103,056	103,056	108,026	71,649	77,025
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	42,137	85,888	96,292
Energy sources		-	-	-	-	-	-	10,000	50,000	40,000
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	32,137	35,888	56,292
Other	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	-	-	-	481,092	509,853	509,853	584,247	595,263	633,902
Surplus/(Deficit) for the year		-	-	-	147,808	175,833	175,833	49,555	119,258	110,127

LIM476 Fetakgomo-Tubatse - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 1 - Governance and Administration		-	-	-	435,343	448,199	448,199	502,805	536,133	567,809
Vote 2 - Community and Public Safety		-	-	-	14,053	13,810	13,810	22,072	23,537	25,100
Vote 3 - Economic and Environmental Services		-	-	-	166,996	210,707	210,707	97,355	142,472	137,873
Vote 4 - Trading Services		-	-	-	12,508	12,971	12,971	11,570	12,380	13,246
Vote 5 - Waste management		-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	-	-	-	628,900	685,686	685,686	633,802	714,521	744,029
Expenditure by Vote to be appropriated	1									
Vote 1 .Executive and council		-	-	-	280,787	284,307	284,307	359,160	362,847	381,745
Vote 2 - Community and Public Safety		-	-	-	81,484	72,732	72,732	77,106	84,110	107,073
Vote 3 - Economic and Environmental Services		-	-	-	118,822	152,814	152,814	147,982	148,306	145,084
Vote 4 - Trading Services		-	-	-	-	-	-	-	-	-
Vote 5 - Waste management		-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	-	-	-	481,092	509,853	509,853	584,247	595,263	633,902
Surplus/(Deficit) for the year	2	-	-	-	147,808	175,833	175,833	49,555	119,258	110,127

LIM476 Fetakgomo-Tubatse - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	-	-	-	88,038	118,090	118,090	-	123,856	132,526	141,803
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	12,508	12,971	12,971	-	11,479	12,283	13,142
Service charges - other					418	0	0				
Rental of facilities and equipment					1,092	538	538		575	615	658
Interest earned - external investments					10,959	10,765	10,765		11,519	12,325	13,188
Interest earned - outstanding debtors					10,763	10,867	10,867		11,719	12,540	13,417
Dividends received					-	-	-				
Fines, penalties and forfeits					13,491	13,491	13,491		14,436	15,432	16,497
Licences and permits					6,472	6,470	6,470		13,846	14,773	15,763
Agency services					3,995	3,663	3,663		4,274	4,550	4,844
Transfers and subsidies					314,615	297,357	297,357		352,892	415,026	424,724
Other revenue	2	-	-	-	2,503	3,448	3,448	-	3,342	3,576	3,826
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		-	-	-	464,854	477,661	477,661	-	547,939	623,646	647,864
Expenditure By Type											
Employee related costs	2	-	-	-	160,342	152,139	152,139	-	163,899	174,363	185,490
Remuneration of councillors					29,028	27,716	27,716		24,099	25,786	27,591
Debt impairment	3	-	-	-	30,387	24,537	24,537		30,000	25,000	26,750
Depreciation & asset impairment	2	-	-	-	44,183	41,233	41,233	-	90,000	96,300	103,041
Finance charges					1,653	1,653	1,653		1,725	1,846	1,975
Bulk purchases	2	-	-	-	-	-	-		-	-	-
Other materials	8	-	-	-	32,417	70,400	70,400		72,748	33,826	36,344
Contracted services					41,820	72,035	72,035		79,838	77,586	78,712
Transfers and subsidies					5,425	5,425	5,425		4,000	4,500	5,000
Other expenditure	4, 5	-	-	-	135,837	114,716	114,716		117,938	156,056	168,999
Loss on disposal of PPE											
Total Expenditure		-	-	-	481,092	509,853	509,853	-	584,247	595,263	633,902
Surplus/(Deficit)		-	-	-	(16,238)	(32,192)	(32,192)	-	(36,308)	28,383	13,962
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)					164,046	208,025	208,025		85,863	90,875	96,165
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Transfers and subsidies - capital (in-kind - all)	6	-	-	-	-	-	-		-	-	-
Surplus/(Deficit) after capital transfers & contributions		-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127
Taxation											
Surplus/(Deficit) after taxation		-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127

LIM476 Fetakgomo-Tubatse - Table A5 Consolidated Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional											
Governance and administration		-	-	-	2,260	500	500	-	4,020	1,940	1,050
Executive and council											
Finance and administration					2,260	500	500		4,020	1,940	1,050
Internal audit											
Community and public safety		-	-	-	47,664	23,935	23,935	-	45,345	21,722	31,712
Community and social services					47,664	23,935	23,935		25,500	9,500	4,500
Sport and recreation									10,345	10,222	25,212
Public safety									9,500	2,000	2,000
Housing											
Health											
Economic and environmental services		-	-	-	179,879	205,888	205,888	-	90,074	86,029	72,705
Planning and development					114,266	52,120	52,120		6,000	6,500	4,000
Road transport					65,613	153,768	153,768		84,074	79,529	68,705
Environmental protection									-	-	-
Trading services		-	-	-	300	300	300	-	1,000	1,300	1,500
Energy sources									-	-	-
Water management					300	300	300				
Waste water management									1,000	1,300	1,500
Waste management											
Other					10,910						
Total Capital Expenditure - Functional	3	-	-	-	241,014	230,623	230,623	-	140,438	110,991	106,968
Funded by:											
National Government					162,019	122,885	122,885		81,478	86,251	91,218
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	-	-	-	162,019	122,885	122,885	-	81,478	86,251	91,218
Public contributions & donations	5										
Borrowing	6										
Internally generated funds					78,995	107,738	107,738		58,960	24,740	15,750
Total Capital Funding	7	-	-	-	241,014	230,623	230,623	-	140,438	110,991	106,968

LIM476 Fetakgomo-Tubatse - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets											
Cash					33,336	33,336	33,336		52,193	84,649	109,179
Call investment deposits	1	-	-	-	121,100	121,100	121,100	-	78,762	98,762	128,762
Consumer debtors	1	-	-	-	82,690	82,690	82,690	-	157,786	165,439	173,458
Other debtors					6,452	6,452	6,452		7,452	7,973	8,531
Current portion of long-term receivables					1,012	1,012	1,012		2,012	2,153	2,304
Inventory	2				1,357	1,357	1,357		2,357	2,522	2,699
Total current assets		-	-	-	245,947	245,947	245,947	-	300,562	361,498	424,933
Non current assets											
Long-term receivables											
Investments											
Investment property					149,335	149,335	149,335		149,335	149,335	149,335
Investment in Associate											
Property, plant and equipment	3	-	-	-	1,315,648	1,315,648	1,315,648	-	1,380,808	1,480,808	1,600,802
Agricultural											
Biological											
Intangible					283	283	283		283	297	312
Other non-current assets					105	105	105		105	110	110
Total non current assets		-	-	-	1,465,371	1,465,371	1,465,371	-	1,530,531	1,630,550	1,750,559
TOTAL ASSETS		-	-	-	1,711,318	1,711,318	1,711,318	-	1,831,093	1,992,048	2,175,492
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	-	-	-	-	-	-	-	-	-	-
Consumer deposits											
Trade and other payables	4	-	-	-	52,660	52,660	52,660	-	44,741	46,978	49,326
Provisions					8,749	8,749	8,749		9,186	9,645	10,128
Total current liabilities		-	-	-	61,409	61,409	61,409	-	53,927	56,623	59,454
Non current liabilities											
Borrowing		-	-	-	14,849	14,849	14,849	-	13,849	12,849	11,849
Provisions		-	-	-	34,528	34,528	34,528	-	36,255	38,067	39,971
Total non current liabilities		-	-	-	49,378	49,378	49,378	-	50,104	50,917	51,820
TOTAL LIABILITIES		-	-	-	110,786	110,786	110,786	-	104,031	107,540	111,274
NET ASSETS	5	-	-	-	1,600,532	1,600,532	1,600,532	-	1,727,062	1,884,509	2,064,218
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)					1,600,532	1,600,532	1,600,532		1,727,062	1,884,509	2,064,218
Reserves	4	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	-	-	-	1,600,532	1,600,532	1,600,532	-	1,727,062	1,884,509	2,064,218

LIM476 Fetakgomo-Tubatse - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates					72,057	72,057	72,057		74,314	79,516	85,082
Service charges					8,616	8,616	8,616		8,099	8,666	9,273
Other revenue					14,639	14,639	14,639		15,927	17,041	18,223
Government - operating	1				309,570	297,357	297,357		343,882	366,085	385,858
Government - capital	1				164,046	208,025	208,025		95,863	140,875	136,165
Interest					12,911	12,911	12,911		13,878	14,849	15,888
Dividends									-	-	-
Payments											
Suppliers and employees					(408,700)	(437,059)	(437,059)		(439,794)	(417,796)	(458,598)
Finance charges					(1,653)	(1,653)	(1,653)		(1,725)	(1,846)	(1,975)
Transfers and Grants	1				(5,425)	(5,425)	(5,425)		(4,000)	(4,500)	(5,000)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	-	-	166,062	169,469	169,469	-	106,444	202,890	184,915
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE									-	-	-
Decrease (increase) in non-current debtors									-	-	-
Decrease (increase) other non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets					(241,014)	(230,623)	(230,623)		(142,622)	(149,334)	(129,285)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	(241,014)	(230,623)	(230,623)	-	(142,622)	(149,334)	(129,285)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing									-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing					(901)	(901)	(901)		(1,100)	(1,100)	(1,100)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	(901)	(901)	(901)	-	(1,100)	(1,100)	(1,100)
NET INCREASE/ (DECREASE) IN CASH HELD		-	-	-	(75,852)	(62,055)	(62,055)	-	(37,278)	52,456	54,530
Cash/cash equivalents at the year begin:	2				230,289	230,289	230,289		168,234	130,956	183,412
Cash/cash equivalents at the year end:	2				154,436	168,234	168,234		130,956	183,412	237,942

LIM476 Fetakgomo-Tubatse - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available											
Cash/cash equivalents at the year end	1	-	-	-	154,436	168,234	168,234	-	130,956	183,412	237,942
Other current investments > 90 days		-	-	-	0	(13,797)	(13,797)	-	-	-	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:					154,436	154,436	154,436		130,956	183,412	237,942
Application of cash and investments											
Unspent conditional transfers		-	-	-	10,050	10,050	10,050	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	-	-	-	(19,345)	(8,458)	(8,458)	-	(44,800)	(47,031)	(49,362)
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:					(9,295)	1,592	1,592		(44,800)	(47,031)	(49,362)
Surplus(shortfall)					163,731	152,844	152,844		175,756	230,443	287,304

LIM476 Fetakgomo-Tubatse - Table A9 Consolidated Asset Management

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CAPITAL EXPENDITURE										
Total New Assets	1	-	-	-	241,314	230,622	231,222	140,438	110,991	106,968
Roads Infrastructure		-	-	-	92,479	133,891	133,891	71,074	61,029	55,078
Storm water Infrastructure		-	-	-	300	123	123	4,000	2,000	1,500
Electrical Infrastructure		-	-	-	80,300	43,970	43,970	2,500	15,000	10,928
Water Supply Infrastructure		-	-	-	600	600	600	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	33,000	16,900	16,900	21,000	8,800	6,000
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure					206,679	195,484	195,484	98,574	86,829	73,505
Community Facilities		-	-	-	1,200	5,248	5,848	13,500	7,000	2,000
Sport and Recreation Facilities		-	-	-	12,039	2,100	2,100	10,345	10,222	25,212
Community Assets					13,239	7,348	7,948	23,845	17,222	27,212
Heritage Assets										
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties										
Operational Buildings		-	-	-	-	4,050	4,050	6,100	4,070	4,100
Housing		-	-	-	-	-	-	-	-	-
Other Assets						4,050	4,050	6,100	4,070	4,100
Biological or Cultivated Assets										
Servitudes		-	-	-	-	3,600	3,600	-	-	-
Licences and Rights		-	-	-	-	-	-	1,500	-	-
Intangible Assets						3,600	3,600	1,500		
Computer Equipment		-	-	-	8,535	4,804	4,804	300	650	400
Furniture and Office Equipment		-	-	-	1,070	220	220	620	220	200
Machinery and Equipment		-	-	-	11,790	15,116	15,116	8,000	1,500	1,200
Transport Assets		-	-	-	-	-	-	1,500	500	350
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-

Total Capital Expenditure	4	-	-	-	92,479	133,891	133,891	71,074	61,029	55,078
<i>Roads Infrastructure</i>		-	-	-	92,479	133,891	133,891	71,074	61,029	55,078
<i>Storm water Infrastructure</i>		-	-	-	300	123	123	4,000	2,000	1,500
<i>Electrical Infrastructure</i>		-	-	-	80,300	43,970	43,970	2,500	15,000	10,928
<i>Water Supply Infrastructure</i>		-	-	-	600	600	600	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	33,000	16,900	16,900	21,000	8,800	6,000
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	206,679	195,484	195,484	98,574	86,829	73,505
Community Facilities		-	-	-	1,200	5,248	5,848	13,500	7,000	2,000
Sport and Recreation Facilities		-	-	-	12,039	2,100	2,100	10,345	10,222	25,212
Community Assets		-	-	-	13,239	7,348	7,948	23,845	17,222	27,212
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	4,050	4,050	6,100	4,070	4,100
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	4,050	4,050	6,100	4,070	4,100
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	3,600	3,600	-	-	-
Licences and Rights		-	-	-	-	-	-	1,500	-	-
Intangible Assets		-	-	-	-	3,600	3,600	1,500	-	-
Computer Equipment		-	-	-	8,535	4,804	4,804	300	650	400
Furniture and Office Equipment		-	-	-	1,070	220	220	620	220	200
Machinery and Equipment		-	-	-	11,790	15,116	15,116	8,000	1,500	1,200
Transport Assets		-	-	-	-	-	-	1,500	500	350
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		-	-	-	241,314	230,622	231,222	140,438	110,991	106,968

Roads Infrastructure				1,134,729	1,134,729	1,134,729	1,168,688	1,257,052	1,368,761
Storm water Infrastructure				8,264	8,264	8,264	18,264	24,264	29,264
Electrical Infrastructure									
Water Supply Infrastructure									
Sanitation Infrastructure									
Solid Waste Infrastructure									
Rail Infrastructure									
Coastal Infrastructure									
Information and Communication Infrastructure									
Infrastructure				1,142,993	1,142,993	1,142,993	1,186,952	1,281,316	1,398,025
Community Facilities									
Sport and Recreation Facilities				36,066	36,066	36,066	56,066	61,066	64,066
Community Assets				36,066	36,066	36,066	56,066	61,066	64,066
Heritage Assets									
Revenue Generating									
Non-revenue Generating									
Investment properties									
Operational Buildings				149,335	149,335	149,335	150,335	150,835	151,035
Housing									
Other Assets				149,335	149,335	149,335	150,335	150,835	151,035
Biological or Cultivated Assets									
Servitudes									
Licences and Rights									
Intangible Assets									
Computer Equipment				136,589	136,589	136,589	136,789	136,939	137,039
Furniture and Office Equipment									
Machinery and Equipment				283	283	283	283	283	283
Transport Assets									
Libraries									
Zoo's, Marine and Non-biological Animals									
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5			1,465,266	1,465,266	1,465,266	1,530,426	1,630,440	1,750,448
EXPENDITURE OTHER ITEMS									
Depreciation	7			44,183	41,233	41,233	90,000	96,300	103,041
Repairs and Maintenance by Asset Class	3						72,748	33,826	36,344
Roads Infrastructure							60,032	20,034	21,437
Storm water Infrastructure									
Electrical Infrastructure							6,500	7,140	7,790
Water Supply Infrastructure							152	162	174
Sanitation Infrastructure									
Solid Waste Infrastructure							326	349	374
Rail Infrastructure									
Coastal Infrastructure									
Information and Communication Infrastructure									
Infrastructure							67,010	27,686	29,774
Community Facilities									
Sport and Recreation Facilities									
Community Assets									
Heritage Assets									
Revenue Generating									
Non-revenue Generating									
Investment properties									
Operational Buildings							1,000	1,070	1,145
Housing									
Other Assets							1,000	1,070	1,145
Biological or Cultivated Assets									
Servitudes									
Licences and Rights									
Intangible Assets									
Computer Equipment							1,000	1,070	1,145
Furniture and Office Equipment									
Machinery and Equipment							3,738	4,000	4,279
Transport Assets									
Libraries									
Zoo's, Marine and Non-biological Animals									
TOTAL EXPENDITURE OTHER ITEMS				44,183	41,233	41,233	162,748	130,126	139,385

Part 2: Supporting documents

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities as set out in section 53 of the Act.

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aim of the budget steering committee is to ensure;

- That the process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available;
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

Preparatory data for 2017/2018 IDP/Budget will be the subject of the next section.

Preparatory phase commenced with the process plan. The table below tells a story of the process plan.

Table : IDP/Budget Process for the 2017/2018

MONTH	ACTIVITY	TARGET DATE
July 2016	Preparatory Phase	July 2016
	Review of previous year's IDP/Budget process, MTEF included. EXCO provides political guidance over the budget process and priorities that must inform preparations of the budget. IDP/Budget Steering Committee meeting. Consultation with established Committees and fora 4 th Quarter Performance Lekgotla (2015/16)	
August 2016	Ward-to-Ward based data collection Collate information from ward based data. Submit AFS (Annual Financial Statements) for 2015/16 to AG Submit 2015/16 cumulative Performance Report to AG & Council Structures	August 2016
September 2016	Analysis Phase	September 2016
	Council determines strategic objectives for service delivery through IDP review processes and the development of the next 3 year budget (including review of sector departments plans). Determine revenue projections and propose tariffs and draft initial allocations per function and department for 2016/17 financial year. Consult with provincial and national sector departments on sector specific programmes for alignment (schools, libraries, clinics, water, electricity, roads, etc). Finalize ward based data compilation for verification in December 2016.	

	Update Council structures on updated data.	
October 2016	Strategies Phase	October 2016
	<p>Quarterly (1st) review of 2015/16 budget, related policies, amendments (if necessary), any related consultative process.</p> <p>Begin preliminary preparations on proposed budget for 2016/17 financial year with consideration being given to partial performance of 2015/16.</p>	
November 2016	Projects Phase	November 2016
	<p>Confirm IDP projects with district and sector departments.</p> <p>Engage with sector departments' strategic sessions to test feasibility of attendance to planned sessions.</p> <p>Review and effect changes on initial IDP draft.</p>	
December 2016	Integration Phase	December 2016
	<p>Table Draft 2015/16 Annual Report¹ to Council</p> <p>Review budget performance and prepare for adjustment</p> <p>Consolidated Analysis Phase in place</p> <p>IDP/Budget Steering Committee meeting</p> <p>IDP Rep Forum</p>	
January 2017	<p>Table Draft 2015/16 Annual Report to Council.</p> <p>Submit Draft Annual Report to AG, PT and COGHSTA</p> <p>Publish Draft Annual Report in the municipal jurisdiction (website etc).</p> <p>Prepare Oversight Report for the 2015/16 financial year.</p> <p>Mid-Year Performance Lekgotla/Review/Strategic Planning Session, (review of IDP/Budget, related policies and consultative process).</p>	January 2017

February 2017	Table Budget Adjustment (if necessary). Submission of Draft IDP/Budget for 2017/18 to Management, relevant stakeholders & structures	February 2017
March 2017	Council considers the 2017/18 Draft IDP/Budget. Publish the 2017/18 Draft IDP/Budget for public comments. Adoption of Oversight Report for 2016/17.	March 2017
April 2017	Approval Phase Submit 2017/18 Draft IDP/Budget to the National Treasury, Provincial Treasury and COGHSTA in both printed & electronic formats. Consultation with key stakeholders.	April 2017
May 2017	Submit Final Draft IDP/Budget for 2017/18 with incorporated comments from stakeholders' consultation to Council for approval. Prepare SDBIP for 2017/18 f/y.	May 2017
June 2017	Submission of the SDBIP to the Mayor. Prepare 2017/18 Performance Agreements of MM, Senior Managers and Middle Managers for 2017/18 performance year.	June 2017

The budget steering committee is leading the process of IDP budget compilation. Various meetings including a strategic planning session were held to consider budget and IDP proposals. Community members were consulted in the first draft of the IDP and second consultation meetings will be held post the adoption of the draft budget.

2.3 Overview of budget assumptions

An advice from National Treasury circular 58 and 59 was taken into account in preparing the budget. The municipalities revenues will continue to be under pressure owing to a general decline in the world and domestic economy which has put economic pressures on the household and therefore advises municipalities to use a conservative approach when making revenue estimates.

Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities. The following examples of non-priority expenditure have been observed, and need to be eliminated:

- excessive sponsorship of music festivals, beauty pageants and sporting events, including the purchase of tickets to events for councillors and/or officials;
- public relations projects and activities that are not centred on actual service delivery or are not a municipal function (e.g. celebrations; gala dinners; commemorations, advertising and voter education);
- LED projects that serve the narrow interests of only a small number of beneficiaries or fall within the mandates of other government departments such as the Department of Agriculture;
- excessive catering for meetings and other events, including the use of public funds to buy alcoholic beverages;
- arranging workshops and events at expensive private venues, especially ones outside the municipality (as opposed to using the municipality's own venues);
- excessive printing costs (instead of maximising the use of the municipality's website, including providing facilities for the public to access the website);
- excessive luxurious office accommodation and office furnishings;
- foreign travel by mayors, councillors and officials, particularly 'study tours';
- excessive councillor and staff perks such as luxurious mayoral cars and houses, notebooks, IPADS and cell-phone allowances; travel and subsistence allowances (certain of these may be irregular spending – see paragraph 4.8 below);

- excessive staff in the office of the mayor – particularly the appointment of political ‘advisors’ and ‘spokespersons’;
- ✓ all donations to individuals that are not made in terms of the municipality’s indigent policy or a bursary scheme; for instance donations to cover funeral costs (other than pauper burials which is a district municipality function);
- ✓ costs associated with long-standing staff suspensions and the legal costs associated with not following due process when suspending or dismissing staff, as well as payment of severance packages or ‘golden handshakes’; and
- ✓ the use of consultants to perform routine management tasks, and the payment of excessive fees to consultants.

Principles guiding the budget process

- ✓ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ✓ Ensure that the municipality avoids borrowings due to the dependence on grant revenue
- ✓ Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- ✓ Ensure that the budget respond to priorities enlisted in the IDP.
- ✓ Review of all programmes and cost centres to minimise wastage.
- ✓ Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- ✓ Ensure that services are cost reflective, affordable and sustainable.
- ✓ Ensure that realistic revenue targets are set based on trends.
 - ✓ Follow the national guide on salary and CPI projections.

2.4 Overview of budget related-policies

The budget related policies will be circulated for consultation in April. The following are such policies;

A. SUPPLY CHAIN MANAGEMENT POLICY

The supply chain management policy has been reviewed in the second quarter but presented as part of budget related policies

B. ASSET MANAGEMENT POLICY

The asset management policy has been reviewed in the second quarter but presented as part of budget related policies

C. BAD DEBTS WRITE OFF POLICY

This policy is subject to review and is attached as annexure B

D. THE CREDIT CONTROL AND DEBT COLLECTION POLICY.

This policy is subject to review and is attached as annexure B

E. BUDGET MANAGEMENT POLICY AND VIREMENT POLICY

This policy is subject to review and is attached as annexure B

F. CASH MANAGEMENT AND INVESTMENT POLICY

This policy is subject to review and is attached as annexure B

G. TARIFF POLICY

This policy is subject to review and is attached as annexure B

H. INDIGENT MANAGEMENT POLICY

This policy is subject to review and is attached as annexure B

I. PROPERTY RATES POLICY

This policy is subject to review and is attached as annexure B.

All the above policies are available on the municipality's website.

2.5 Expenditure on grants and reconciliation of unspent funds

LIM476 Fetakgomo-Tubatse - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts					314,615	297,357	297,357	352,892	415,026	424,724
Conditions met - transferred to revenue		-	-	-	314,615	297,357	297,357	352,892	415,026	424,724
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		-	-	-	314,615	297,357	297,357	352,892	415,026	424,724
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts					162,019	122,885	122,885	81,478	86,251	91,218
Conditions met - transferred to revenue		-	-	-	162,019	122,885	122,885	81,478	86,251	91,218
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		-	-	-	162,019	122,885	122,885	81,478	86,251	91,218
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		-	-	-	476,633	420,242	420,242	434,370	501,277	515,942
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

LIM476 Fetakgomo-Tubatse - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Revenue By Source																	
Property rates		10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,322	123,856	132,526	141,803	
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue		964	964	964	964	964	964	964	964	964	964	964	873	11,479	12,283	13,142	
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment		48	48	48	48	48	48	48	48	48	48	48	48	575	615	658	
Interest earned - external investments		960	960	960	960	960	960	960	960	960	960	960	960	11,519	12,325	13,188	
Interest earned - outstanding debtors		969	969	969	969	969	969	969	969	969	969	969	1,060	11,719	12,540	13,417	
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits		953	953	953	953	953	953	953	953	953	953	953	3,954	14,436	15,432	16,497	
Licences and permits		577	577	577	577	577	577	577	577	577	577	577	7,500	13,846	14,773	15,763	
Agency services		327	327	327	327	327	327	327	327	327	327	327	681	4,274	4,550	4,844	
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	352,892	352,892	415,026	424,724	
Other revenue		308	308	308	308	308	308	308	308	308	308	308	(47)	3,342	3,576	3,826	
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)		15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	378,243	547,939	623,646	647,864	
Expenditure By Type																	
Employee related costs		13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	14,678	163,899	174,363	185,490	
Remuneration of councillors		2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	24,099	25,786	27,591	
Debt impairment		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	25,000	26,750	
Depreciation & asset impairment		8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	(1,667)	90,000	96,300	103,041	
Finance charges		144	144	144	144	144	144	144	144	144	144	144	144	1,725	1,846	1,975	
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other materials		6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	5,383	72,748	33,826	36,344	
Contracted services		6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	9,218	79,838	77,586	78,712	
Transfers and subsidies		333	333	333	333	333	333	333	333	333	333	333	333	4,000	4,500	5,000	
Other expenditure		8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	24,091	117,938	156,056	168,999	
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure		47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	56,688	584,247	595,263	633,902	
Surplus/(Deficit)		(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,534)	321,555	(36,308)	28,383	13,962	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	-	-	-	-	-	-	-	-	85,863	85,863	90,875	96,165	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,534)	407,418	49,555	119,258	110,127	
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	1	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,534)	407,418	49,555	119,258	110,127	

2.7 Legislation compliance status

Compliance with the MFMA implementation requirements have been adhered to through the following activities;

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes published performance on the municipality's website.

2. Internship programme

The municipality is participating in the Municipal Internship Programme and has deployed five interns undergoing training in various divisions of the Budget and Treasury Office. A total of five interns has since been appointed full time at the municipality since 2005 when the programme started. All other interns have been appointed by other government department or private business.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An audit committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detailed SDBIP document has been draft and will be signed by the Mayor within 10 working days post the adoption of the annual budget. The SDBIP is fully aligned to the IDP and budget.

6. Annual Report

Annual report is compiled in terms of MFMA and National Treasury requirements.

LIM476 Fetakgomo-Tubatse - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid / Operating Expenditure	0.0%	0.0%	0.0%	0.5%	0.5%	0.5%	0.0%	0.5%	0.5%	0.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	0.0%	1.7%	1.4%	1.4%	0.0%	1.4%	1.4%	1.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	-	-	-	4.0	4.0	4.0	-	5.6	6.4	7.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	-	-	4.0	4.0	4.0	-	5.6	6.4	7.1
Liquidity Ratio	Monetary Assets/Current Liabilities	-	-	-	2.5	2.5	2.5	-	2.4	3.2	4.0
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	79.9%	61.6%	61.6%	0.0%	60.9%	60.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	79.9%	61.6%	61.6%	0.0%	60.9%	60.9%	60.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	0.0%	19.4%	18.9%	18.9%	0.0%	30.5%	28.2%	28.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		0.0%	0.0%	0.0%	27.0%	24.8%	24.8%	0.0%	33.4%	25.0%	20.3%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	34.5%	31.9%	31.9%	0.0%	29.9%	28.0%	28.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		34.3%	32.1%	32.9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		13.3%	5.4%	5.6%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	9.9%	9.0%	9.0%	0.0%	16.7%	15.7%	16.2%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	-	10.9	10.9	10.9	-	12.2	12.3	13.1
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	0.0%	88.3%	68.5%	68.5%	0.0%	123.1%	120.7%	118.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	-	-	-	5.5	5.7	5.7	-	4.1	5.7	7.0

LIM476 Fetakgomo-Tubatse Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	-	-	-	154,436	168,234	168,234	-	130,956	183,412	237,942
Cash + investments at the yr end less applications - R'000	18(1)b	2	-	-	-	163,731	152,844	152,844	-	175,756	230,443	287,304
Cash year end/monthly employee/supplier payments	18(1)b	3	-	-	-	5.5	5.7	5.7	-	4.1	5.7	7.0
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	-	-	147,808	175,833	175,833	-	49,555	119,258	110,127
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	23.8%	(6.0%)	(106.0%)	(2.7%)	1.0%	1.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	0.0%	0.0%	68.4%	56.2%	56.2%	0.0%	53.6%	53.6%	53.6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	30.1%	18.7%	18.7%	0.0%	22.2%	17.3%	17.3%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%	0.0%	101.6%	134.5%	120.9%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	85.5%	5.0%	5.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.3%	2.3%	2.3%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

LIM476 Fetakgomo-Tubatse - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank					121,100	121,100	121,100	78,762	98,762	128,762
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	-	-	-	121,100	121,100	121,100	78,762	98,762	128,762
Consolidated total:										
		-	-	-	121,100	121,100	121,100	78,762	98,762	128,762

Borrowing - Categorized by type R thousand	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)					14,849	14,849	14,849	13,849	12,849	11,849
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	14,849	14,849	14,849	13,849	12,849	11,849

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		-	-	-	326,352	320,109	320,109	342,892	365,026	384,724
Local Government Equitable Share					307,760	307,760	307,760	333,002	359,356	378,699
Finance Management					3,635	3,635	3,635	4,045	4,301	4,561
EPWP Incentive					1,000	1,000	1,000	1,279	1,369	1,464
Municipal Systems Improvement					957	-				
MUNICIPAL DERMACATION TRANSITIONAL GRANT					13,000	7,714	7,714	4,566		
Provincial Government:		-	-	-	-	-	-	-	-	-
MUNICIPAL DERMACATION TRANSITIONAL GRANT										
District Municipality: [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers: [insert description]		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	-	-	-	326,352	320,109	320,109	342,892	365,026	384,724
Capital Transfers and Grants										
National Government:		-	-	-	169,873	160,885	160,885	95,863	140,875	136,165
Municipal Infrastructure Grant (MIG)					89,873	80,885	80,885	85,863	90,875	96,165
INEG					80,000	80,000	80,000	10,000	50,000	40,000
Provincial Government: Other capital transfers/grants [insert description]		-	-	-	-	-	-	-	-	-
District Municipality: [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers: [insert description]		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	-	-	169,873	160,885	160,885	95,863	140,875	136,165
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	-	-	496,225	480,994	480,994	438,755	505,901	520,889

LIM476 Fetakgomo-Tubatse - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages					29,028	29,028	29,028	14,236	15,233	16,299
Pension and UIF Contributions								2,512	2,688	2,876
Medical Aid Contributions										
Motor Vehicle Allowance								5,583	5,974	6,392
Cellphone Allowance								1,768	1,891	2,024
Housing Allowances										
Other benefits and allowances										
Sub Total - Councillors		-	-	-	29,028	29,028	29,028	24,099	25,786	27,591
% increase	4	-	-	-	-	-	-	(17.0%)	7.0%	7.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages								6,176	6,608	7,071
Pension and UIF Contributions								673	720	771
Medical Aid Contributions										
Overtime										
Performance Bonus								803	859	919
Motor Vehicle Allowance								967	1,035	1,107
Cellphone Allowance	3							108	115	123
Housing Allowances	3							104	111	119
Other benefits and allowances	3							297	318	340
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		-	-	-	-	-	-	9,127	9,766	10,449
% increase	4	-	-	-	-	-	-	-	7.0%	7.0%
Other Municipal Staff										
Basic Salaries and Wages					160,342	152,139	152,139	86,908	92,175	97,755
Pension and UIF Contributions								21,700	23,219	24,844
Medical Aid Contributions								7,517	8,043	8,606
Overtime								2,465	2,637	2,822
Performance Bonus								1,500	1,605	1,717
Motor Vehicle Allowance	3							17,169	18,178	19,244
Cellphone Allowance	3							4,259	4,558	4,877
Housing Allowances	3							1,395	1,492	1,597
Other benefits and allowances	3							11,861	12,691	13,580
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		-	-	-	160,342	152,139	152,139	154,772	164,598	175,041
% increase	4	-	-	-	-	(5.1%)	-	1.7%	6.3%	6.3%
Total Parent Municipality		-	-	-	189,371	181,167	181,167	187,998	200,149	213,081
					-	(4.3%)	-	3.8%	6.5%	6.5%

LIM476 Fetakgomo-Tubatse - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.					2.
Councillors	3							
Speaker	4		401,400	70,835	186,212			658,447
Chief Whip			376,314	66,408	170,374			613,096
Executive Mayor			501,751	88,544	225,565			815,861
Deputy Executive Mayor								-
Executive Committee			2,376,660	419,411	1,137,224			3,933,294
Total for all other councillors			10,580,193	1,867,093	5,631,095			18,078,381
Total Councillors	8	-	14,236,318	2,512,291	7,350,470			24,099,079
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,011,018	107,863	57,245	100,438		1,276,564
Chief Finance Officer			503,756	396,449	216,386	100,438		1,217,029
Deputy CFO			524,787	226,018	127,897	100,438		979,140
								-
								-
								-
<i>List of each official with packages >= senior manager</i>								
Director LED			548,398	124,700	70,620	100,438		844,155
Director DVP			774,275	9,438	262,604	100,438		1,146,755
Director Technical Services			874,709	272,799	262,604	100,438		1,510,550
Director Community Services			762,431	28,644	98,997	100,438		990,510
Director Corporate Services			652,593	293,408	115,635	100,438		1,162,074
								-
								-
								-
								-
								-
								-
								-
								-
								-
Total Senior Managers of the Municipality	8,10	-	5,651,967	1,459,319	1,211,988	803,500		9,126,774
A Heading for Each Entity	6,7							
List each member of board by designation								-
								-
								-
								-
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								-
Total for municipal entities	8,10	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	19,888,285	3,971,610	8,562,458	803,500		33,225,853

HEAD OFFICE

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REGIONAL OFFICE

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LIM476 Fetakgomo-Tubatse - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2015/16			Current Year 2016/17			Budget Year 2017/18		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)					77	-	77	77	-	77
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3				8	-	7	8	-	7
Other Managers	7				21	17	-	21	17	-
Professionals		-	-	-	410	280	-	410	71	-
Finance					52	39	-	52	39	-
Spatial/town planning					29	11	-	29	11	-
Information Technology					8	5	-	8	5	-
Roads					10	2	-	10	2	-
Electricity					3	-	-	3	-	-
Water										
Sanitation										
Refuse					21	14	-	21	14	-
Other					287	209	-	287	-	-
Technicians		-	-	-	10	7	-	10	7	-
Finance										
Spatial/town planning										
Information Technology										
Roads					10	7	-	10	7	-
Electricity										
Water										
Sanitation										
Refuse										
Other										
Clerks (Clerical and administrative)					30	11	-	30	11	-
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators					8	-	-	8	-	-
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	-	-	-	564	315	84	564	106	84

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LIM476 Fetakgomo-Tubatse - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Revenue By Source																	
Property rates		10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,322	123,856	132,526	141,803	
Service charges - electricity revenue														-	-	-	
Service charges - water revenue														-	-	-	
Service charges - sanitation revenue														-	-	-	
Service charges - refuse revenue	964	964	964	964	964	964	964	964	964	964	964	964	873	11,479	12,283	13,142	
Service charges - other														-	-	-	
Rental of facilities and equipment	48	48	48	48	48	48	48	48	48	48	48	48	48	575	615	658	
Interest earned - ex external investments	960	960	960	960	960	960	960	960	960	960	960	960	960	11,519	12,325	13,188	
Interest earned - outstanding debtors	969	969	969	969	969	969	969	969	969	969	969	969	969	1,060	11,719	12,540	13,417
Dividends received														-	-	-	
Fines, penalties and forfeits	953	953	953	953	953	953	953	953	953	953	953	953	3,954	14,436	15,432	16,497	
Licences and permits	577	577	577	577	577	577	577	577	577	577	577	577	577	7,500	13,846	14,773	15,763
Agency services	327	327	327	327	327	327	327	327	327	327	327	327	327	681	4,274	4,550	4,844
Transfers and subsidies														352,892	352,892	415,026	424,724
Other revenue	308	308	308	308	308	308	308	308	308	308	308	308	(47)	3,342	3,576	3,826	
Gains on disposal of PPE														-	-	-	
Total Revenue (excluding capital transfers and con		15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	15,427	378,243	547,939	623,646	647,864	
Expenditure By Type																	
Employee related costs	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	14,678	163,899	174,363	185,490	
Remuneration of councillors	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	24,099	25,786	27,591	
Debt impairment	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	25,000	26,750	
Depreciation & asset impairment	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	(1,667)	90,000	96,300	103,041	
Finance charges	144	144	144	144	144	144	144	144	144	144	144	144	144	1,725	1,846	1,975	
Bulk purchases														-	-	-	
Other materials	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	5,383	72,748	33,826	36,344	
Contracted services	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	9,218	79,838	77,586	78,712	
Transfers and subsidies	333	333	333	333	333	333	333	333	333	333	333	333	333	4,000	4,500	5,000	
Other expenditure	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	24,091	117,938	156,056	168,999	
Loss on disposal of PPE														-	-	-	
Total Expenditure		47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	56,688	584,247	595,263	633,902	
Surplus/(Deficit)		(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,534)	321,555	(96,308)	28,383	13,962	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)													85,863	85,863	90,875	96,165	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-	-	
Transfers and subsidies - capital (in-kind - all)													-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,534)	(32,534)	407,418	49,555	119,258	110,127	
Taxation														-	-	-	
Attributable to minorities														-	-	-	
Share of surplus/ (deficit) of associate														-	-	-	
Surplus/(Deficit)	1	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,533)	(32,534)	407,418	49,555	119,258	110,127	

LIM476 Fetakgomo-Tubatse - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote																
Vote 1 - Governance and Administration		41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,901	502,805	536,133	567,809
Vote 2 - Community and Public Safety		1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	22,072	23,537	25,100
Vote 3 - Economic and Environmental Services		8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	97,355	142,472	137,873
Vote 4 - Trading Services		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,380	13,246
Vote 5 - Waste management														-	-	-
Vote 6 - (NAME OF VOTE 6)														-	-	-
Vote 7 - (NAME OF VOTE 7)														-	-	-
Vote 8 - (NAME OF VOTE 8)														-	-	-
Vote 9 - (NAME OF VOTE 9)														-	-	-
Vote 10 - (NAME OF VOTE 10)														-	-	-
Vote 11 - (NAME OF VOTE 11)														-	-	-
Vote 12 - (NAME OF VOTE 12)														-	-	-
Vote 13 - (NAME OF VOTE 13)														-	-	-
Vote 14 - (NAME OF VOTE 14)														-	-	-
Vote 15 - (NAME OF VOTE 15)														-	-	-
Total Revenue by Vote		52,322	52,322	52,322	52,322	52,322	52,322	52,322	52,322	52,322	52,322	52,322	58,255	633,802	714,521	744,029
Expenditure by Vote to be appropriated																
Vote 1 - Governance and Administration		30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	28,323	359,160	362,847	381,745
Vote 2 - Community and Public Safety		6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	5,223	77,106	84,110	107,073
Vote 3 - Economic and Environmental Services		11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	23,142	147,982	148,306	145,084
Vote 4 - Trading Services														-	-	-
Vote 5 - Waste management														-	-	-
Vote 6 - (NAME OF VOTE 6)														-	-	-
Vote 7 - (NAME OF VOTE 7)														-	-	-
Vote 8 - (NAME OF VOTE 8)														-	-	-
Vote 9 - (NAME OF VOTE 9)														-	-	-
Vote 10 - (NAME OF VOTE 10)														-	-	-
Vote 11 - (NAME OF VOTE 11)														-	-	-
Vote 12 - (NAME OF VOTE 12)														-	-	-
Vote 13 - (NAME OF VOTE 13)														-	-	-
Vote 14 - (NAME OF VOTE 14)														-	-	-
Vote 15 - (NAME OF VOTE 15)														-	-	-
Total Expenditure by Vote		47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	56,688	584,247	595,263	633,902
Surplus/(Deficit) before assoc.		4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	1,567	49,555	119,258	110,127
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	1,567	49,555	119,258	110,127

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LIM476 Fetakgomo-Tubatse - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional																
Governance and administration		41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,901	502,805	536,133	567,809
Executive and council																
Finance and administration		41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,901	502,805	536,133	567,809
Internal audit																
Community and public safety		1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	7,277	22,072	23,537	25,100
Community and social services		239	239	239	239	239	239	239	239	239	239	239	(752)	1,880	2,012	2,153
Sport and recreation																
Public safety		1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	8,028	20,192	21,525	22,947
Housing																
Health																
Economic and environmental services		8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	97,355	142,472	137,873
Planning and development		124	124	124	124	124	124	124	124	124	124	124	125	1,492	1,597	1,708
Road transport		7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	95,863	140,875	136,165
Environmental protection																
Trading services		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,380	13,246
Energy sources																
Water management																
Waste water management																
Waste management		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,380	13,246
Other																
Total Revenue - Functional		52,323	52,323	52,323	52,323	52,323	52,323	52,323	52,323	52,323	52,323	52,323	58,254	633,802	714,521	744,029
Expenditure - Functional																
Governance and administration		30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	28,322	359,160	362,847	381,745
Executive and council		5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	6,134	63,157	67,535	71,915
Finance and administration		24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	22,188	296,003	295,312	309,830
Internal audit																
Community and public safety		3,851	3,851	3,851	3,851	3,851	3,851	3,851	3,851	3,851	3,851	3,851	2,607	44,968	48,222	50,780
Community and social services		2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	793	23,194	24,911	25,816
Sport and recreation																
Public safety		1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	21,774	23,311	24,965
Housing																
Health																
Economic and environmental services		11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	13,142	137,962	98,306	105,084
Planning and development		2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	3,366	29,955	26,657	28,059
Road transport		8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	9,776	108,026	71,649	77,025
Environmental protection																
Trading services		2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	12,616	42,137	85,888	96,292
Energy sources													10,000	50,000		40,000
Water management																
Waste water management																
Waste management		2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,616	32,137	35,888	56,292	
Other																
Total Expenditure - Functional		47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	56,687	584,247	595,263	633,902
Surplus/(Deficit) before assoc.		4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	1,567	49,555	119,258	110,127
Share of surplus/ (deficit) of associate																
Surplus/(Deficit)	1	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	1,567	49,555	119,258	110,127

LIM476 Fetakgomo-Tubatse - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	206,679	195,484	195,484	98,574	86,829	73,505
Roads Infrastructure		-	-	-	92,479	133,891	133,891	71,074	61,029	55,078
Roads					92,479	133,891	133,891	71,074	61,029	55,078
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	300	123	123	4,000	2,000	1,500
Drainage Collection					300	123	123	4,000	2,000	1,500
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	-	-	80,300	43,970	43,970	2,500	15,000	10,928
Power Plants					80,300	43,970	43,970			
HV Substations								2,500	15,000	10,928
Capital Spares										
Solid Waste Infrastructure		-	-	-	33,000	16,900	16,900	21,000	8,800	6,000
Landfill Sites					33,000	15,000	15,000	20,000	7,500	4,500
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points						1,900	1,900	1,000	1,300	1,500

Municipal Manager’s Quality certification

I, **JNT Mohlala**, the Municipal Manager of Fetakgomo / Greater Tubatse Municipality/Greater Tubatse Municipality, hereby certify that the budget has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act and that it is consistent with the Integrated Development Plan

Print name: _____

Municipal Manager of Fetakgomo / Greater Tubatse Municipality \ Greater Tubatse Municipality

Signature : _____

Date : _____

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